ARMSTRONG ENVIRONMENTAL POLICY
(Global Policy GP- 30.C)

1. INTRODUCTION
Armstrong recognizes the importance of protecting the environment and using resources responsibly. We are committed to environmental stewardship in our dealings with customers, employees, communities and territories in which we operate.

2. GUIDING PRINCIPLES
   A. We believe in environmental stewardship for our workplaces and communities.
   B. We believe in exercising care in the selection and use of energy and raw materials.
   C. We believe in being prepared for emergencies and acting responsibly to protect people and the environment.
   D. We believe in ensuring our products conform to environmental, safety and quality standards.
   E. We believe in reducing waste and embracing recycling in our operations.
   F. We believe in disposing of waste materials in an environmentally responsible manner.

3. STANDARDS OF CONDUCT
   A. Armstrong and its employees will comply with all applicable environmental laws and regulations. Each Business Unit must be knowledgeable of and promote compliance with applicable laws and regulations.

   B. Management will implement appropriate environmental standards for each facility in accordance with applicable law and our guiding principles. Management’s efforts should include, as appropriate, maintaining an environmental requirements calendar, monitoring compliance, and periodically reviewing our environmental performance through the use of tools such as internal audits, compliance reviews and exception reporting.
C. You must comply with all environmental standards. You are also responsible for conducting yourself in accordance with our guiding principles for environmental stewardship.

D. You must report and document all environmental related incidents or noncompliance conditions. You may report and document them through the guidelines established by your Business Unit or facility or through any of the Company’s compliance reporting channels. All incidents will be investigated fully and necessary actions taken to minimize risk.

E. Each Armstrong facility will comply with the Company incident management plan. Each facility will also develop and communicate appropriate environmental incident emergency plans in accordance with applicable law and following consultation with the Legal Department.

[END OF POLICY]